APPENDIX 7

Unit of Service, Time, and Task Area Analysis

APPENDIX 7a

Case Times for Task Areas Within Emergency Response/Dependency Investigation/ Intake Units of Service

SB2030 Work Study: Case Times for Task Areas within

Emergency Response and Dependency Investigation/Intake Units of Service

Units of Service	Task Type	Avg time/	N	Avg. freq/
		task	tasks	case
Dependency Investigation Activities	Administrative/Case-Related	0:31	4780	2.0
	Case-Related, Non-Client	1:11	5487	2.3
	Client Contact, face-to-face	0:26	2273	1.0
	Client Contact, non face-to-face	0:32	2759	1.2
	Court-Related	0:34	3126	1.3
	CWS/CMS	1:02	2942	1.2
	General Case Related	0:41	2050	0.9
	Travel-Related	0:52	1927	8.0
ER - Screening/Hotline/Intake	Administrative/Case-Related	0:26	2216	0.6
	Case-Related, Non-Client	2:34	2670	0.8
	Client Contact, face-to-face	0:25	312	0.1
	Client Contact, non face-to-face	0:33	219	0.1
	CWS/CMS	0:51	493	0.1
•	General Case Related	0:38	1169	0.3
ER - Investigation	Administrative/Case-Related	0:39	9427	1.1
	Case-Related, Non-Client	1:27	12553	1.5
	Client Contact, face-to-face	0:25	14130	1.7
	Client Contact, non face-to-face	0:36	5534	.0.6
	Court-Related ·	0:38	402	0.0
	CWS/CMS	1:01	5298	0.6
	General Case Related	0:45	5872	0.7
	Travel-Related	0:46	9495	1.1
ER - Court Intervention	Administrative/Case-Related	0:33	997	1.1
	Case-Related, Non-Client	1:08	1486	1.7
	Client Contact, face-to-face	0:19	618	0.7
	Client Contact, non face-to-face	0:29	601	0.7
	Court-Related	0:38	1253	1.4
	CWS/CMS	0:50	736	8.0
	General Case Related	0:45	515	0.6
	Travel-Related	0:46	617	0.7

Units of Service	Average time/case/month	N cases
Dependency Investigation Activities	7:48	5172
ER - Screening/Hotline/Intake	0:46	3412
ER - Investigation	5:47	18491
ER - Court Intervention	6:43	1898

APPENDIX 7b

Case Times for Task Areas Within Family Maintenance Units of Service

SB2030 Work Study: Case Times per Task Areas within Family Maintenance Units of Service Units of Service

	nance Units of Service Units of Task Area	Avg time/	N	Avg freq/
Units of Service	idsk Aled	task	tasks	case
made to a stimution (No. 1) Allogation	Administrative/Case-Related	0:39	131	0.7
FM - Investigation/New Allegation	Case-Related, Non-Client	0:33	284	1.5
	Client Contact, face-to-face	1:05	191	1.0
	Client Contact, non face-to-face	0:30	85	0.4
	Court-Related	1:28	82	0.4
	CWS/CMS	0:56	103	0.5
	General Case Related	0:39	98	0.5
	Travel-Related	0:37	123	0.7
FM - Volunteer Services	Administrative/Case-Related	0:37	2411	1.0
	Case-Related, Non-Client	0:31	3466	1.4
	Client Contact, face-to-face	0:54	3494	1.4
	Client Contact, non face-to-face	0:22	2353	1.0
	Court-Related	0:57	76	0.0
	CWS/CMS	0:42	925	0.4
	General Case Related	0:40		0.5
	Travel-Related	0:42	2259	0.9
FM - Court Ordered Services	Administrative/Case-Related	0:28		0.7
	Case-Related, Non-Client	0:27		1.3
	Client Contact, face-to-face	0:51	3808	
	Client Contact, non face-to-face	0:20		1.0
	Court-Related	1:19	2161	0.6
	CWS/CMS	0:42		
	General Case Related	0:38		
	Travel-Related	0:47	2270	0.7
FM - Family Preservation & Support	Administrative/Case-Related	0:43		
. •	Case-Related, Non-Client	0:34		
	Client Contact, face-to-face	1:03		
	Client Contact, non face-to-face	0:19	842	
	Court-Related	1:13		
	CWS/CMS	0:52		
	General Case Related	0:47		
	Travel-Related	0:43	832	0.9

Units of Service	Average time/case/month	N cases
FM - Investigation/New Allegation	3:43	410
FM - Volunteer Services	3:19	5329
FM - Court Ordered Services	3:43	7298
FM - Family Preservation & Support	3:39	2099

APPENDIX 7c

Case Times for Task Areas Within Family Reunification Units of Service

SB2030 Work Study: Case Times per Task Areas within Family Reunification Units of Service Units of Service

Units of Service	ication Units of Service Units of Task Area	Avg time/	N	Avg freq
Office of Control	2	task	tasks	case
R - Investigation/New Allegation	Administrative/Case-Related	0:49	121	0.9
R - IIIVestigation/New Allogation	Case-Related, Non-Client	0:34	374	1.5
	Client Contact, face-to-face	1:03	143	0.6
	Client Contact, non face-to-face	0:21	62	0.3
	Court-Related	0:59	111	0.4
	CWS/CMS	0:55	157	0.0
	General Case Related	0:56	112	0.4
	Travel-Related	1:10	133	0.9
R - Work with Children in OOH Care,	Administrative/Case-Related	0:38	118	0.4
	Case-Related, Non-Client	0:34	350	1.3
/oluntary	Client Contact, face-to-face	0:55	229	0.8
	Client Contact, non face-to-face	0:24	121	0.
	Court-Related	1:00	48	0.
	CWS/CMS	0:44	119	0.
	General Case Related	0:35	177	0.
	Travel-Related	1:04	110	0.
R - Work with Children in OOH Care,	Administrative/Case-Related	0:30	4443	0.
Court-Ordered	Case-Related, Non-Client	0:33	10118	1.
Count-Ordered	Client Contact, face-to-face	1:23	6527	1.
	Client Contact, non face-to-face	0:23	3313	0
	Court-Related	1:11	2946	0
	CWS/CMS	1:11	4668	0
	General Case Related	0:33	5091	0
	Travel-Related	0:56	3806	0
R - Services to Parents with Children	Administrative/Case-Related	0:31	368	
	Case-Related, Non-Client	0:34	776	. 0
n OOH Care, Voluntary	Client Contact, face-to-face	1:00	665	. 0
	Client Contact, non face-to-face		973	. 0
	Court-Related	1:18	327	. 0
	CWS/CMS	0:48	343	. 0
	General Case Related	0:39	283	. 0
	Travel-Related	1:05	265	, O
R - Services to Parents with Children	Administrative/Case-Related	0:27	3159) (
n OOH Care, Court-Ordered	Case-Related, Non-Client	0:27	5476	; 1
II OOH Cale, Coult-Oldered	Client Contact, face-to-face	0:51	3064	, (
	Client Contact, non face-to-face	0:21	4862	2 1
	Court-Related	1:09	2049) (
	CWS/CMS	0:38	2333	
	General Case Related	0:30	2199	
	Travel-Related	0:50	1927	, (

Units of Service	Average time/case/month	N	
Investigation/New Allegation	3:26	558	
Work with Children in Care, Vol.	2:31	648	
Work with Children in Care, Crt.	3:58	12380	
Svcs to Parents w/ Child in Care, Vol.	2:23	2329	
Sycs to Parents w/ Child in Care, Crt.	3:21	8237	

APPENDIX 7d

Case Times for Task Areas Within Permanent Placement and Adoption Units of Service

SB2030 Work Study: Case Times per Task Areas within Permanent Placement and Adoptions Units of Service

Units of Service	Task Area	Avg time/	N	Avg freq/
		task	tasks	case/mon
PP - Investigation /New Allegation	Administrative/Case-Related	0:39	129	0.8
•	Case-Related, Non-Client	0:45	225	1.4
	Client Contact, face-to-face	1:19	90	0.6
	Client Contact, non face-to-face	0:29	64	0.4
	Court-Related	1:28	50	0.3
	CWS/CMS	0:54	99	0.6
	General Case Related	0:38	88	0.5
	Travel-Related	0:58	58	0.4
PP - Permanency Planning	Administrative/Case-Related	0:37	3298	0.9
Assessment/Facilitation	Case-Related, Non-Client	0:35	5065	1.4
	Client Contact, face-to-face	1:15	1407	0.4
	Client Contact, non face-to-face	0:32	1243	0.3
	Court-Related	1:20	2813	0.8
	CWS/CMS	0:46	1844	0.5
	General Case Related	0:43	2053	0.6
	Travel-Related	1:06	1098	0.3
PP - Work with Child/Family/Guardian	Administrative/Case-Related	0:30	7837	0.9
(Case Mgmt)	Case-Related, Non-Client	0:30	12033	1.4
	Client Contact, face-to-face	1:02	6369	0.8
	Client Contact, non face-to-face	0:23	5630	0.7
	Court-Related	1:04	3906	0.5
	CWS/CMS	0:38	4421	0.5
	General Case Related	0:30	6472	0.8
	Travel-Related	0:59	4533	0.5
Adoption - Investigation/New Allegation	Administrative/Case-Related	0:30	48	0.8
•	Case-Related, Non-Client	0:54	116	
•	Client Contact, face-to-face	0:53	34	0.6
	Client Contact, non face-to-face	1:04	16	0.3
	Court-Related	1:06	24	
	CWS/CMS	0:39	29	0.5
	General Case Related	1:25	30	
	Travel-Related	1:04	23	0.4
Recruit, Inquiry, Preliminary	Administrative/Case-Related	0:55		
Screening of Adoptive Parents	Case-Related, Non-Client	0:51		
	Client Contact, face-to-face	1:17		
	Client Contact, non face-to-face	0:25		
	Court-Related	1:27		
	CWS/CMS	1:13		
	General Case Related	1:23	116	0.6

	Travel-Related	0:51	56	0.3
Study of Adoptive Homes	Administrative/Case-Related	0:52	1502	1.5
Olday of Adoptive Fromos	Case-Related, Non-Client	0:45	997	1.0
	Client Contact, face-to-face	1:30	573	0.6
	Client Contact, non face-to-face	0:21	767	0.8
	Court-Related	1:13	275	0.3
·	CWS/CMS	0:59	771	0.8
	General Case Related	1:09	453	0.5
	Travel-Related	0:56	327	0.3
Adoptive Placement Services	Administrative/Case-Related	0:44	2522	1.3
	Case-Related, Non-Client	0:33	2703	1.4
	Client Contact, face-to-face	1:12	1001	0.5
	Client Contact, non face-to-face	0:20	1176	0.6
	Court-Related	1:11	1160	0.6
	CWS/CMS	0:48	1195	0.6
	General Case Related	0:40	1013	0.5
	Travel-Related	1:02	768	0.4
Adoptive Supervision	Administrative/Case-Related	0:42	1098	1.2
, icopano capaninami	Case-Related, Non-Client	0:32	939	1.1
	Client Contact, face-to-face	1:08	457	0.5
	Client Contact, non face-to-face	0:22	452	0.5
	Court-Related	1:09	543	0.6
	CWS/CMS	0:47	414	0.5
	General Case Related	0:37	345	0.4
	Travel-Related	1:02	328	0.4
Adoption Post-Finalization Services	Administrative/Case-Related	0:42	510	2.3
	Case-Related, Non-Client	0:33	243	1.1
	Client Contact, face-to-face	0:43	48	0.2
	Client Contact, non face-to-face	0:27	313	1.4
	Court-Related	0:43	47	0.2
	CWS/CMS	1:05	163	0.7
	General Case Related	0:38	123	0.6
	Travel-Related	0:53	22	0.1
Non-CWS Adoptions	Administrative/Case-Related	0:54	1027	1.9
	Case-Related, Non-Client	0:52	463	0.8
	Client Contact, face-to-face	1:27	276	0.5
	Client Contact, non face-to-face	0:37	360	0.6
	Court-Related	1:26	361	0.7
	CWS/CMS	1:05	316	0.6
	General Case Related	1:01	215	0.4
and the second of the second o	Travel-Related	1:14	238	0.4

Units of Service	Average time/case/month	N cases
PP - Investigation/New Allegation	3:45	351
PP - Permanency Planning Assess./Facil.	3:32	7945
PP - Work with Child/Family/Guardian	3:26	18126
Adoption - Investigation/New Allegation	4:05	126
Recruit, Inquiry, Preliminary Screening	1:59	412
Study of Adoptive Homes	3:15	2180
Adoptive Placement Services	3:41	4182
Adoptive Supervision	3:00	1923
Adoption Post-Finalization Services	1:44	483
Non-CWS Adoptions	3:45	1204

APPENDIX 7e

Case Times for Task Areas Within Prevention and Community Based Collaborations Units of Service

SB2030 Work Study: Case Times per Task Areas within

Units of Service	nmunity-Based Collaborations U	Avg time/	N	Avg freq/
Office of Gervice		task	tasks	case
Child Abuse Prevention	Administrative/Case-Related	1:01	169	1.3
Offing Ababo Froventien	Case-Related, Non-Client	0:44	189	1.5
	Client Contact, face-to-face	1:01	128	1.0
	Client Contact, non face-to-face	0:31	52	0.4
	Court-Related	1:14	7	0.1
	CWS/CMS	0:58	88	0.7
	General Case Related	1:31	131	1.0
	Travel-Related	1:05	69	0.5
School/Center/Police-Based Prevention	Administrative/Case-Related	1:06	441	4.6
Concom Conton Chief Buscu : 10 t Entire in	Case-Related, Non-Client	0:58	329	3.4
	Client Contact, face-to-face	1:17	193	2.0
	Client Contact, non face-to-face	0:25	84	0.9
	Court-Related	1:32	11	0.1
	CWS/CMS	1:16	94	1.0
	General Case Related	1:11	136	1.4
	Travel-Related	0:41	113	1.2
Collaborative/Direct Services (CWS)	Administrative/Case-Related	0:47	256	0.9
onaporativo. Divost convicts (1995)	Case-Related, Non-Client	0:39	449	1.6
	Client Contact, face-to-face	1:03	177	0.6
	Client Contact, non face-to-face	0:18	134	0.5
	Court-Related	1:32	37	0.1
	CWS/CMS	1:00	111	0.4
	General Case Related	0:54	163	0.0
	Travel-Related	0:39	133	0.9
Collaborative/Direct Services (non-CWS)	Administrative/Case-Related	0:59	306	
,	Case-Related, Non-Client	0:40	504	
	Client Contact, face-to-face	0:58	324	
	Client Contact, non face-to-face	0:23	144	
	Court-Related	0:56	30	
	CWS/CMS	0:53	145	
	General Case Related	0:52	148	
	Travel-Related	0:37	205	0.8
Collaborative/Planning (CWS)	Administrative/Case-Related	1:03	254	
	Case-Related, Non-Client	0:43	379	
	Client Contact, face-to-face	0:59	15	
	Client Contact, non face-to-face	0:19	21	
•	Court-Related	0:53	17	
	CWS/CMS	0:39	76	
	General Case Related	0:46	60	
	Travel-Related	0:51	48	0.:

Collaborative/Planning (Non-CWS)	Administrative/Case-Related	1:10	409	2.8
Conaborative/r lamming (received)	Case-Related, Non-Client	0:42	380	2.6
	Client Contact, face-to-face	1:05	39	0.3
	Client Contact, non face-to-face	0:20	23	0.2
	Court-Related	1:57	8	0.1
	CWS/CMS	1:14	113	8.0
	General Case Related	0:46	113	8.0
	Travel-Related	0:39	74	0.5

Units of Service	Average time/case/month	N cases
Child Abuse Prevention	2:31	280
School/Center/Police-Based Prev.	3:21	208
Collaborative/Direct Svcs (CWS)	2:14	606
Collaborative/Direct Svcs (non-CWS)	2:42	585
Collaborative/Plan. (CWS)	1:44	352
Collaborative/Plan. (Non-CWS)	1:57	319

APPENDIX 7f

Case Times for Task Areas Within Out-of-Home Care and Licensing Units of Service

SB2030 Work Study: Case Times per Task Areas within Out-Of-Home Care and Licensing Units of Service

Units of Service	Task Area	Avg time/	N	Avg freq/
		task	tasks	case/mon
OOH Care/Licensing -	Administrative/Case-Related	0:52	71	2.5
Investigation/New Allegation	Case-Related, Non-Client	0:35	67	2.3
	Client Contact, face-to-face	1:10	21	0.7
•	Client Contact, non face-to-face	0:18	6	0.2
	Court-Related	0:25	2	0.1
	CWS/CMS	0:32	18	0.6
	General Case Related	1:13	34	1.2
	Travel-Related	1:16	29	1.0
OOH Care/Licensing -	Administrative/Case-Related	0:40	151	2.6
Investigation - Licensing Complaint	Case-Related, Non-Client	0:50	110	1.9
-	Client Contact, face-to-face	1:34	24	0.4
	Client Contact, non face-to-face	0:14	5	0.1
	Court-Related	1:18	4	0.1
	CWS/CMS	1:40	44	8.0
	General Case Related	0:57	58	1.0
	Travel-Related	1:05	45	8.0
OOH Care/Licensing - Recruitment, etc.	Administrative/Case-Related	0:55	236	3.9
Licensed Foster Parents/Relative Home		0:22	62	1.0
	Client Contact, face-to-face	1:06	21	0.3
	Client Contact, non face-to-face	0:48	52	0.9
	Court-Related	5:00	1	. 0.0
	CWS/CMS	0:52	66	1.1
	General Case Related	1:21	63	1.0
	Travel-Related	1:03	29	0.5
OOH Care/Licensing -	Administrative/Case-Related	0:41	52	1.0
Study/Supervision of Substitute Caregiv	Case-Related, Non-Client	0:30	29	0.5
•	CWS/CMS	0:56	67	1.3
	Face-to-Face Contact w/Client	1:47	12	0.2
	General Case Related	1:00	53	1.0
	Other Communitaation w/Client	0:13	37	0.7
	Travel-Related	0:43	13	0.2
OOH Care/Licensing -	Administrative/Case-Related	0:34	170	1.9
Assessment of Foster Homes (non Relat	: Case-Related, Non-Client	0:46	119	1.3
	Client Contact, face-to-face	1:57	55	0.6
	Client Contact, non face-to-face	0:25	65	0.7
	Court-Related	0:17	2	0.0
	CWS/CMS	0:48	137	1.5
	General Case Related	0:51	101	1.1
	Travel-Related	0:44	45	0.5
OOH Care/Licensing -	Administrative/Case-Related	0:43	21	0.7
Assessment of Foster H (Relative/Kin)	Case-Related, Non-Client	0:49	25	0.8
	Client Contact, face-to-face	1:04	12	0.4
	Client Contact, non face-to-face	0:17	5	0.2

	Court-Related	0:40	3	0.1
	CWS/CMS	1:00	35	1.1
	General Case Related	0:38	18	0.6
	Travel-Related	0:44	7	0.2
OOH Care/Licensing -	Administrative/Case-Related	1:00	45	3.9
Special Needs Home Certification & Tra	· · · · · · · · · · · · · · · · · · ·	1:06	27	2.3
•	Client Contact, face-to-face	2:40	3	0.3
	Client Contact, non face-to-face	0:53	3	0.3
	CWS/CMS	1:13	17	1.5
	General Case Related	2:01	19	1.6
	Travel-Related	0:43	11	1.0
OOH Care/Licensing -	Administrative/Case-Related	0:39	322	1.4
Foster Care Placement Services	Case-Related, Non-Client	0:35	380	1.7
	Client Contact, face-to-face	0:52	90	0.4
	Client Contact, non face-to-face	0:16	44	0.2
	Court-Related	0:59	9	0.0
	CWS/CMS	0:49	441	2.0
	General Case Related	0:35	307	1.4
	Travel-Related	1:13	88	0.4
OOH Care/Licensing -	Administrative/Case-Related	0:41	111	1.5
Develop & Recertify Foster Homes	Case-Related, Non-Client	0:27	47	0.6
	Client Contact, face-to-face	1:19	19	0.3
	Client Contact, non face-to-face	0:19	64	0.9
	CWS/CMS	0:42	66	0.9
	General Case Related	1:08	128	1.7
	Travel-Related	1:05	45	0.6
OOH Care/Licensing -	Administrative/Case-Related	0:35	34	0.9
Foster-Adopt Home Services	Case-Related, Non-Client	0:25	72	1.9
	Client Contact, face-to-face	1:15	16	0.4
	Client Contact, non face-to-face	0:28	17	0.4
	Court-Related	0:50	4	0.1
	CWS/CMS	0:44	31	0.8
	General Case Related	0:34	39	1.0
	Travel-Related	0:42	15	0.4

Units of Service	Average time/casemonth	N cases
Investigation/New Allegation	4:00	62
Investigation - Licensing Complaint	3:00	125
Recruit, etc. of Licensed FP/Relative H	1:22	131
Study/Supervision of Sub Caregivers	1:44	116
Assessment of Foster Homes (non Rel)	2:12	199
Assessment of Foster H (Relative/Kin)	2:10	68
Special Needs Home Cert. & Training	2:38	25
Foster Care Placement Services	2:34	488
Develop & Recertify Foster Homes	1:52	159
Foster-Adopt Home Services	2:34	84

APPENDIX 7g

Case Times for Task Areas Within Child Care and Other Units of Service

SB2030 Work Study: Case Times per Task Areas within Child Care and Other Units of Service

Cilliu Ca	re and Other Units of Service	Avg time/	N	Avg freq/
Unit of Service	Task Area	task		case/mon
Investigation of Licensed/Non-Licensed	Administrative/Case-Related	0:35	37	1.4
Child Care Facility	Case-Related, Non-Client	0:34	47	1.8
Offind Care radiity	Client Contact, face-to-face	0:47	6	0.2
	Client Contact, non face-to-face	0:25	4	0.2
	CWS/CMS	0:27	25	1.0
	General Case Related	0:38	18	0.7
	Travel-Related	0:33	12	0.5
	Travel-Inclated	0.00		0.0
Recruitment, Inquiry, Preliminary Screening	Administrative/Case-Related	0:19	48	1.9
of Licensed Day Care	Case-Related, Non-Client	0:14	16	0.6
·	Client Contact, face-to-face	0:09	1	0.0
	Client Contact, non face-to-face	0:12	15	0.6
	CWS/CMS	0:22	27	1.0
	General Case Related	1:11	20	8.0
	Travel-Related	0:35	9	0.3
and the same of th	Administrative (Once Deleted	0.24	50	1.7
Study & Supervision of Day Care Facility	Administrative/Case-Related	0:31 3:30	59 7	0.2
	Court-Related		9	0.2
	Client Contact, non face-to-face	0:09	41	1.2
	Case-Related, Non-Client	0:37		1.4
	General Case Related	0:29	47	
	Client Contact, face-to-face	0:51	21	0.6
	CWS/CMS	0:34	35	1.0
	Travel-Related	0:42	28	0.8
Day Care Placement Services	Administrative/Case-Related	0:43	250	6.8
24, 04.0 (14.0	Case-Related, Non-Client	0:44	55	1.5
	Client Contact, face-to-face	1:02	43	1.2
	Client Contact, non face-to-face	0:18	55	1.5
	Court-Related	2:34	2	0.1
,	CWS/CMS	2:21	14	0.4
	General Case Related	0:40	47	1.3
	Travel-Related	1:17	9	0.2
	A 1 1 1 Aug William (One of Bollated	0:10	57	1.4
Development & Recertification of Day Care		0:19 0:30	57 41	1.4
	Case-Related, Non-Client	0:30	1	0.0
	Court-Related	0:18	16	0.4
	CWS/CMS Face-to-Face Contact w/Client	0:12	10	0.0
		0:13	44	1.1
	General Case Related Other Communitication w/Client (15	0.4
	Travel-Related	0:12	8	0.4
•				
Other Clerical Functions	Administrative/Case-Related	0:42	3141	6.0
	Case-Related, Non-Client	0:37	319	0.6
	Client Contact, face-to-face	0:40	155	0.3
	Client Contact, non face-to-face	0:33	266	0.5
	Court-Related	1:02	219	0.4

	CWS/CMS	0:55	727	1.4
	General Case Related	0:43	174	0.3
	Travel-Related	0:49	225	0.4
OTI (out of town inquiries)	Administrative/Case-Related	0:26	22	0.9
	Case-Related, Non-Client	0:18	32	1.3
	Client Contact, face-to-face	0:55	4	0.2
•	Client Contact, non face-to-face	0:19	4	0.2
	Court-Related	1:06	5	0.2
	CWS/CMS	0:39	10	0.4
	General Case Related	0:39	11	0.5
	Travel-Related	3:17	23	1.0
ICPC (Interstate Compact on Placement)	Administrative/Case-Related	0:36	242	1.1
	Case-Related, Non-Client	0:31	317	1.5
	Client Contact, face-to-face	0:57	62	0.3
	Client Contact, non face-to-face	0:17	108	0.5
	Court-Related	0:49	17	0.1
	CWS/CMS	0:37	98	0.5
	General Case Related	0:29	96	0.4
	Travel-Related	1:01	36	0.2
Inter-County Work (Inter-County Transfer/	Administrative/Case-Related	0:26	78	1.1
Courtesy Supervision	Case-Related, Non-Client	0:18	106	1.5
	Client Contact, face-to-face	1:10	40	0.6
	Client Contact, non face-to-face	0:14	53	0.7
	Court-Related	1:47	29	0.4
	CWS/CMS	0:28	30	0.4
	General Case Related	0:44	54	0.8
	Travel-Related	0:38	35	0.5
Home Study - Non-CWS	Administrative/Case-Related	0:33	105	1.5
	Case-Related, Non-Client	0:21	87	1.2
	Court-Related	2:06	51	0.7
	CWS/CMS	0:45	65	0.9
	Face-to-Face Contact w/Client	1:29	48	0.7
	General Case Related	1:45	32	0.5
	Other Communitcation w/Client (0:19	41	0.6
	Travel-Related	1:17	41	0.6

Units of Service	Average time/case/month	N cases
Investigation of Child Care Facility	1:20	57
Recruitment, Inquiry, Prelim Screening	0:47	56
Study & Supervision of Day Care Facility	1:39	74
Day Care Placement Services	2:53	80
Development & Recertification of Day Care	0:39	87
Other Clerical Functions	1:33	1141
OTI (out of town inquiries)	1:31	52
ICPC (Interstate Compact on Placement)	2:12	469
Inter-County Work	2:14	154
Home Study - Non-CWS	4:18	152

APPENDIX 7h

Units of Service by County

Unit of Service

!				CELVICE		
County Alameda	Child Abuse Prevention	School/ Center/ Police-Based Prevention	Collaborative/ Direct Services (CWS)	Collaborative/ Direct Services (non-CWS)	Collaborative/ Planning (CWS)	Collaborative/ Planning (Non- CWS)
Alpine Amador	. 11 	36	294 -	57	95	42
Butte	7	47	8	. 19	. 9	
Calaveras Colusa			4	. 1	6	•
Contra Costa Del Norte	5 2.	8	34 2	12 1	14 1	24 3 6
El Dorado Fresno	30	2 67	4 25	4 25	5 16	6 15 2
Glenn Humboldt	5 4 .	1	2 18	12	15 27	2 22
Imperial Inyo	1.		1			. 1
Kem Kings	6. 6	138	8 3		14	6
Lake Lassen	3.		3	. 2	. 6	
Los Angeles Madera	302	93 9	195 2	288 4	175 2	278 3
Marin Mariposa	4.		25 2	11	18 . 6	
Mendocino Merced	12 8	57 31	7 14	2 2	15 27	4 8 8
Modoc . Mono		· .	10	2	21 2.	
Monterey Napa	1	2	- 12	1	10	5
Nevada Orange	1 . 339	17	12 26	1	13	8
Placer Plumas		1	20 14	158 4	. 15	115 1
Riverside	79	158	52 	29	2 31	1 19
Sacramento San Benito	13 1 .	5	12	65	15	103
San Bernardino San Diego	14 25	47 33	41 468	30 510	19 204	33 295
San Francisco San Joaquin	15 3	16 1	36 19	59 30	31 9	49 9
San Luis Obispo San Mateo	31 9	44 29	280 14	148 243	22 11	52 186
Santa Barbara Santa Clara	1 . 77	682	16 38	14 121	29 126	8 49
Santa Cruz Shasta .	4.		19 3		6 .	9
Sierra Siskiyou .	2.	4	2 . 4	4	4. 2	1
Solano Sonoma	1 2	1 448	5 2	1 4	4 11	5 3
Stanislaus Sutter	11 1	71	2 5 16	7 31	5 15	3 23
Tehama	2	14	3	5.		

Unit	of	Service
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I			Offic Of	Service		
County	Child Abuse Prevention	School/ Center/ Police-Based Prevention	Collaborative/ Direct Services (CWS)	Collaborative/ Direct Services (non-CWS)	Collaborative/ Planning (CWS)	Collaborative/ Planning (Non- CWS)
Trinity	1	3		8	3	3
Tulare	25	5	20	9	36	5
Tuolumne	5.		1	1	3	
Ventura		3	14	218	8	14
Yolo		1	12	10	4	2
Yuba					•	

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County Alameda	Dependency Investigation Activities 4397	ER - Screening/ Hotline/ Intake	ER - Investigation	ER - Court Intervention	FM - Investigation/ New Allegation	FM - Volunteer Services
Alpine	15		1561 31	14 -	6 •	140 2
Amador Butte	2 20	40 627	98 963	34 19	1	2 54
Calaveras Colusa	57	150	230	44	5	5 4 114
Contra Costa	2056	3 2411	13 2619	176	56	. 270
Del Norte El Dorado	1	166	236	57	10	372 93
Fresno	92 28	167 361	435 4408	128 463	3 65	16 124 8
Glenn Humboldt	16	115	514	11	7	61
Imperial	145	561 60	1000 602	239 305	11 3	386 45
Inyo Kem	2120	1 336	48	20		3
Kings	. 2120	330 228	4623 622	10 48	30 2	453 134
Lake Lassen	. 7	195 21	400 400	45		9
Los Angeles	7687	495	120 23902	912	6 399	5 4209
Madera Marin		63 79	7 43 709	60	2	68
Mariposa	1	67	85	9 8	74 2	310 27
Mendocino Merced	3 57	66 262	488 920	345 220	20	690
Modoc	3	5	22	3	1 4	628 - 38
Mono Monterey	634	23 204	51 . 1310	22	2	26
Napa	2	111	26.	- 22	2	207 4
Nevada Orange	27 76 03	406 †1	179 6785	103 60	3	49
Placer .		14	324	119	83 7	3780 232
Plumas Riverside	2085	45 583	104 4924	112 441	160	33
Sacramento San Banks	1888	1244	2350	27	163 16	2017 822
San Benito San Bernardino	3 419	128 451	216 4796	14 . 576	78	60 456
San Diego San Francisco	474	1778	14868	3770	211	456 2808
San Joaquin	1506 60	11 605	118 <u>2</u> 2212	33 334	15 10	266 41
San Luis Obispo San Mateo	242 271	292	1136	38	7	5
Santa Barbara	178	282 18	733 486	59 164	37	328 44
Santa Clara Santa Cruz	4150 444	542 29 4	3278	38	53	870
Shasta	45	29 4 56	1102 391	85 32	6 2	32 106
Sierra Siskiyou	2 18	7 63	12 . 347			47
Solano	1	49	647	68 23	1	14 152
Sonoma Stanislaus	620 161	109 24	1358 698 .	8	7	873
Sutter	4	142	290	280	1	298 151
Tehama	2	18	116	21	4	13

County	Dependency Investigation Activities	ER - Screening/ Hotline/ Intake	ER - Investigation	ER - Court Intervention	FM - Investigation/ New Allegation	FM - Volunteer Services
Trinity	4	6	7	2		•
Tulare	53	324	1147	377	37	138
Tuolumne		88	351	3	2	76
Ventura	41	370	1826	620	43	74
Yolo	12	99	478	115	10	85
Yuba		2	25	15		1

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County Alameda	FM - Court Ordered Services 1312	FM - Family Preservation and Support 506	FR - Investigation/ New Allegation 6	FR - Work with Children in OOH Care, Voluntary 150	FR - Work with Children in OOH Care, Court Ordered 2059	FR - Services to Parents with Children OOH Care, Voluntary 146
Alpine			5	-		
Amador Butte	28 229	48	8	6	23 177	1 27
Calaveras	60	8	48	4	124	21
Colusa Contra Costa	3 1699	34	. 3	26	2203	- 53
Del Norte	56	47		20 1	2203 250	1
El Dorado	178	51	12	21	321	43
Fresno Glenn	687 88	60 7	. 49	. 10	11 90 267	274 2
Humboldt	264	171	2	92	339	2
Imperial Inyo	213 2	1	7	8	395 5	16
Kem	1317	144	7	9	1877	91
Kings Lake	79 22	1 2	•	- 13	18 46	2 16
Lassen	27 27	4	5	4	19	3
Los Angeles Madera	7790 92	1747 142	627	541	18470 182	1856
Marin	5 <u>2</u> 155	1	47	- 63	643	8 4
Manposa	23	32	17	19	103	41
Mendocino Merced	198 78	32 5	9 4	7 68	194 301	20 52
Modoc	56	62	8	6	94	10
Mono Monterey	309	1 15	11	13	1 243	- 36
Napa	44	4	•	1	59	-
Nevada Orange	152 2928	60 341	37	5 43	216 3629	23 420
Placer	184	26	4	19	584	10
Plumas Riverside	63 1876	214	222	4 87	43 2646	9 272
Sacramento	272	518	68	50	1160	56
San Benito	'47	75 ***	1		61	1
San Bernardino San Diego	1196 3138	132 1954	195 131	59 86	2738 7413	97 279
San Francisco	791	526	30	16	1051	51
San Joaquin San Luis Obispo	344 270	16 967	2 20	3 31	637 613	65 12
San Mateo	236	32	10	13	504	48
Santa Barbara Santa Clara	47 1216	9 244	30	1 83	269 1564	4 223
Santa Cruz	155	47	6	•	153	30
Shasta Sierra	65 9	2 2	13	31 10	235 3	15
Siskiyou	10	1	13	•	58	6 7
Solano Sonoma	134 224	20 4	. 4	3	309 322	33 80
Stanislaus	224 23	200	1 3	4	322 217	39
Sutter	185	6	3		254	26
Tehama	8	6	6	14	29	42

County	FM - Court Ordered Services	FM - Family Preservation and Support	FR - Investigation/ New Allegation	FR - Work with Children in OOH Care, Voluntary	FR - Work with Children in OOH Care, Court Ordered	FR - Services to Parents with Children OOH Care, Voluntary
Trinity	3	5	ļ.	•		==,,
Tulare	490	147	16	6	786	11
Tuolumne	94	1	1	93	595	41
Ventura	285	14	86	12	809	3
Yolo	257	•		3	444	4
Yuba	1		4	1	24	-

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County	FR - Services to Parents with Children in OOH Care, Court	PP - Investigation/ New Allegation	PP - Permanency Planning Assessment/ Facilitation	PP - Work with Child/ Family/ Guardian (Case Mgmt)	Adoption - Investigation/ New Allegation
Alameda Alpine	992	. 57	955	4689	12
Amador Butte Calaveras	4 169 13	•	1 58 10	64 124 98	
Colusa Contra Costa Del Norte	1248 175	47 4	537 32	1971 239	12
El Dorado Fresno Glenn	77 1941 180	33 1	110 1140 52	514 247 1 134	23
Humboldt Imperial Inyo	380 9	4	410 393	385 646 34	
Kem Kings	1384 3	4	980 3	3020 5	1
Lake Lassen Los Angeles	85 19 5290	5 575	72 15 9772	20 30 22674	- 189
Madera Marin Manposa	131 279 61		65 167 1	230 307 12	1
Mendocino Merced Modoc	231 391 36	3 1 1	67 188 9	361 207 15	. 5
Mono Monterey	99	1 5	10 79	53 681	. 8
Napa Nevada Orange	81 2927	3 20	7 49 1238	71 330 378 7	4 21
Placer Plumas Riverside	192 7 1882		83 20 855	247 27 3087	10
Sacramento San Benito San Bemardino	1287 17 2276	38 	497 2 1264	2485 12 2593	43
San Diego San Francisco	5910 494 891	85 25	2464 97 9	6773 2488	59 1
San Joaquin San Luis Obispo San Mateo	394 123	5 3 8	369 179 69	1329 376 794	
Santa Barbara Santa Clara Santa Cruz	90 1437 182	1 69 5	153 588 317	382 2400 321	1 8 3
Shasta Sierra Siskiyou	348 33 65	21	96 2 80	226 16 94	
Solano Sonoma Stanislaus	184 401 250	7 3 1	214 243 50	410 484 499	. 5
Sutter Tehama	324 72	7	18 95	275 77	

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	County Trinity	FR - Services to Parents with Children in OOH Care, Court	PP - Investigation/ New Allegation	PP - Permanency Planning Assessment/ Facilitation	PP - Work with Child/ Family/ Guardian (Case Mgmt)	Adoption - Investigation/ New Allegation
/	Tulare Tuolumne	228	************	663 81	886 192	. 2
	Ventura Yolo	453 285	*************************	110 59	697 161	1
	Yuba	12		3	56	•

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County Alameda	Recruit, Inquiry, Preliminary Screen of Adoptive Parents 134	Study of Adoptive Homes 249	Adoptive Placement Services 277	Adoptive Supervision 296	Adoption Post- Finalization Services 39	Non-CWS Adoptions 227
Alpine Amador Butte Calaveras	· ·		20 .		·	
Colusa Contra Costa Del Norte El Dorado	170 1 10	227 -	192 1 52	76 5	191 41	11
Fresno Glenn Humboldt Imperial	6	111 · · 7	136 3 .	50	. 30	69
inyo Kem Kings	40 1	106 -	419	122	92	10 1
Lake Lassen Los Angeles Madera	387 <u>1</u>	. 1 3068 1	14 4954 15	3 2259 3	150	2761 1
Marin Mariposa Mendocino Merced	16	33 - 2. 2.	28 65	55 28	23 	5
Modoc Mono Monterey Napa	1 14		- 218 1.	29	 17	. 7
Nevada . Orange Placer Plumas	60 1	. 379	1640 1	257 8	143 1 2.	1 54 1
Riverside Sacramento San Benito San Bernardino	59 44 45	148 31 	127 1227	75 161	49 233	20 7
San Diego San Francisco San Joaquin	298 47 41	240 1079 94 180	551 2512 186 463	121 1243 86 285	28 595 18 50	94 418 16 89
San Luis Obispo San Mateo Santa Barbara Santa Clara	11 4 7 14	5 70 66 327	68 96 67 429	113 18 65 204	27 45 28 91	16 9 8 6
Santa Cruz Shasta Sierra Siskiyou .	23 34	52 34 	192 208	42 2	44 12	54 31
Solano Sonoma Stanislaus Sutter .	7 2 68	3 2 26	239 3 54 2 .	1 118 51	6 6. 28	1 18 19
Tehama	4	-	13.			1

County	Recruit, Inquiry, Preliminary Screen of Adoptive Parents	Study of Adoptive Homes	Adoptive Placement Services	Adoptive Supervision	Adoption Post- Finalization Services	Non-CWS Adoptions
Trinity Tulare	1 38	. 20	123	. 71	. 187	. 2
Tuolumne Ventura Yolo	31 1	318	21	. 5	17 6	203
Yuba	•	•		•	·	

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	20	26	$\sqrt{3}$	26
County	OOH Care/ Licensing - Investigation/ New Allegation	OOH Care/ Licensing Investigation - Licensing Complaint	OOH Care/ Licensing - Recruit, etc. of Licensed FP/ Relative H	OOH Care/Licensing - Study/ Supervision of Sub Caregivers
Alameda Alpine Amador	4	. 4	9	2
Butte Calaveras	1	3 1		
Colusa Contra Costa	85		•	69
Del Norte El Dorado				4
Fresno Glenn	6			8
Humboldt Imperial				
inyo Kern	7	5	1 6	9
Kings Lake				
Lassen Los Angeles	47	10	36	
Madera Marin		7	10 30	86.44.4000000000000000000000000000000000
Manposa Mendocino	5	- 7	- 13	16
Merced Modoc				
Mono Monterey		•		1
Napa Nevada	41	5		
Orange Placer Plumas			13	<u> </u>
Riverside Sacramento	2 8	5 60	77	
San Benito San Bernardino	. 30	•	1 60	•
San Diego San Francisco	95 10	117	108 6	4
San Joaquin San Luis Obispo		. 4	1	1 9 1
San Mateo Santa Barbara		2 2	26 8	1
Santa Clara Santa Cruz	3 3	8 23		2
Shasta Sierra			10 -	
Siskiyou Solano Solomo		. 8	3 7 1	*************
Sonoma Stanislaus Sutter		1		3
Tehama	•	•	•	•

	County	OOH Care/ Licensing - Investigation/ New Allegation	OOH Care/ Licensing Investigation - Licensing Complaint	OOH Care/ Licensing - Recruit, etc. of Licensed FP/ Relative H	OOH Care/Licensing - Study/ Supervision of Sub Caregivers
	Trinity	•	•	•	•
_	Tulare	2	107	9	10
	Tuolumne	•	•	•	•
	Ventura		32	102	7
	Yolo	•	1	•	
	Yuba		•		

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	County Alameda	OOH Care/ Licensing - Assessment of Foster Homes (non Rel) 169	Assessment of Foster H (Relative/Kin)	Home Cert. & Training	OOH Care/ Licensing - Foster Care Placement Services
,	Alpine Amador		7		. 4
	Butte Calaveras	1	1	3	
	Colusa Contra Costa	. 39	7	. 2	19
	Del Norte El Dorado		1		22
	Fresno Glenn	. 37	. 5	1	16 2
	Humboldt Imperial	4		•	
	Inyo Kem	22	6 4		3 9 75 1 2
	Kings Lake		•		1 2
	Lassen Los Angeles	26	22	. 2	80
	Madera Marin	11	. 1	 1	76
	Mariposa Mendocino	2	1 1	1	1
	Merced Modoc . Mono	3	1 2		1
	Monterey . Napa .		. 1	2	9
	Nevada . Orange	9	. 1 . 8		
	Placer Plumas	2		33 3	. 905 . 2
	Riverside Sacramento	2 67	'12 '3	5 21	16 19
	San Benito . San Bernardino	111	- -13	15
	San Diego San Francisco	. 83 1	· 11	10	575 43
	San Joaquin San Luis Obispo	· 16	. 9 <u>.</u> 2	1	7
	San Mateo Santa Barbara	8 .1.	. 1.		165 1
	Santa Clara Santa Cruz	248 52	11 3	11 4	.169 .12
	Shasta Sierra	. 1	· 1 .		. 2
	Siskiyou . Solano	10.			1
	Sonoma Stanisiaus Sutter .	5	2 2.	41	92 12
	Tehama .				7

	County	OOH Care/ Licensing - Assessment of Foster Homes (non Rel)		OOH Care/ Licensing - Special Needs Home Cert. & Training	OOH Care/ Licensing - Foster Care Placement Services
	Trinity	•	•		•
/	Tulare	32	2	2	18
	Tuolumne	•	•	•	•
	Vertura	6	1	10	•
	Yolo	•	1		
	Yuba	•		-	1

Amador Butte: 12. Calaveras Cotusa Contra Costa 37 10 2 1 Del Norte El Dorado Fressio Glenn Humbdidt Imperial Iniyi Kern 4 1. Klings. Lake Lassen Los Angeles 36 7 7 4 6 6 Madora Marin 63 58 27 39 19 Mariposa Mendocino 15 2 5 34 Merced Modoc Modoc Monterey 2 Napa Nerced Monterey 2 Napa Nervada Drange Dr	County Alameda	OOH Care/Licensing - Develop & Recertify Foster Homes	Foster-Adopt Home Services	Investigation of Licensed/Non- Licensed Child Care Facility	Recruitment, Inquiry, Prelim Screening of Licensed Day Care	Study & Supervision of Day Care Facility
Diufte 12	Alpine	•	-		. 2	. 2
Colusa	Butte	. 12		•	•	•
Del Norte	Colusa		10	•		
Fresho 90 15 17 57 16 Glenn	Del Norte		000000000000000000000000000000000000000	•		-
Humboldt Imperial Importal Importal Importal Importal Importal Importal Important Impo	Fresno	90	15	17	57	
Invo	Humboldt				•	•
Lase	Inyo		4	. 1	•	
Los Angeles					-	
Marin 63 58 27 39 19 Mariposa		. 36	7	. 7	4	6
Mariposa 1 Mendocino 15. 2 5 34 Merced <		63	58	27	39	
Modoc . <th>Mendocino</th> <td>15</td> <td></td> <td>2</td> <td>5</td> <td>1</td>	Mendocino	15		2	5	1
Monterey 2 Napa Nevada Orange 25 1 Placer 15 2 Plumas Riverside 8 1 2 5 2 Sacramento 62 6 110 46 173 San Benito San Bernardino 6 28 3 3 2 San Diego 87 5 4 1 22 San Francisco 5 1 San Joaquin 6 1	Modoc			•		
Nevada Crange 25	Monterey		. 2	•		
Placer 15 2 . 4 Plumas . <t< td=""><th>Nevada</th><td>•</td><td></td><td></td><td></td><td></td></t<>	Nevada	•				
Riverside 8 1 2 5 2 Sacramento 62 6 110 46 173 San Benito San Benito San Bemardino 6 28 3 3 2 San Diego 87 5 4 1 22 San Francisco 5 1 . . . San Joaquin 6 1 San Luis Obispo 5 5 .	Placer		1 2			4
San Bernardino 6 28 3 3 2 San Diego 87 5 4 1 22 San Francisco 5 1 3 3 2 San Joaquin 6 1 3 4 1 22 San Luis Obispo 5 5 5 3 3 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 2 3 3 2 3 3 3 2 3 4 3 3 3 3 4 3 3 3 4	Riverside					
San Diego 87 5 4 1 22 San Francisco 5 1 <	San Benito	•		•		0000
San Joaquin 6 1 . <td< td=""><th>San Diego</th><td>87</td><td>······································</td><td>3 4</td><td>3 1</td><td></td></td<>	San Diego	87	······································	3 4	3 1	
San Mateo 5 55 . Santa Barbara 13 . 1. Santa Clara 79 44 1. Santa Cruz 13 6 11 40 Shasta 2 . . 1 Sierra Solano 5 . 1 . . . Sonoma 10 5 .	San Joaquin	`**`* ` *******************************	1			
Santa Clara 79 44 1. Santa Cruz 13 6 11 40 Shasta 2. . 1 Sierra Solano 5 1. . . Sonoma 10 5 . . .	San Mateo					
Shasta 2 . 1 Sierra . <td< td=""><th>Santa Clara</th><td>79</td><td>44</td><td></td><td>1.</td><td>40</td></td<>	Santa Clara	79	44		1.	40
Siskiyou .<	Shasta				11	1
Sonoma 10 5	Siskiyou	. 5				
Park.		***************************************	5 13			
Sutter Tehama	Sutter					

County	OOH Care/Licensing - Develop & Recertify Foster Homes	OOH Care/Licensing - Foster-Adopt Home Services	Investigation of Licensed/Non- Licensed Child Care Facility	Recruitment, Inquiry, Prelim Screening of Licensed Day Care	Study & Supervision of Day Care Facility
Trinity	1	•	.•	•	•
Tulare	2				1
Tuolumne	•	•	•	•	•
Ventura	1	_			
Yolo	•		_	_	1
Yuba	•				

•

County	Day Care Placement Services	Development & Recertification of Day Care	ILP - Services to Young Teens, Adults	Administration/ Community Resource Development	Non-CWS Independent Living Services	Other Clerical Functions
Alameda Alpine .	4	-	70	35	7	261
Amador .				•	•	
Butte . Calaveras .			1 5	12 9		20 1
Colusa			306		228	. 407
Del Norte .		•		8 1		137 6
El Dorado . Fresno	5		1 65	1 5	. 8	80 128
Glenn . Humboldt			. 109	19	. 16	79 12
Imperial .						2
Inyo . Kem .		<i>-</i> 8	162	17	. 2	-1 32
Kings Lake .			10	1	1	10 36
Lassen .	547		3	11	2	3
Los Angeles Madera .	517	17 -	736 3	282 7	135	1945 21
Marin Mariposa	7	27	1. 8.		. 2	1 1
Mendocino . Merced .		12	22	3	3	37
Modoc .			1 .			. 51 . 2
Mono . Monterey .			5.			19
Napa Nevada						1
Orange .			3 70	1 . 33	2	1 404
Placer . Plumas .				2.	1	1
Riverside Sacramento	10 10	1 153	37 15 .	 45	4	321
San Benito .	***************************************		•			186
San Bernardino San Diego .	3		75 127	26 34	1 6	655 4326
San Francisco			89 19	73 45 .	43	297
San Luis Obispo .			10	14 .		14 84
San Mateo Santa Barbara	3 7.	2	8 45	4. 9	2	42 109
Santa Clara Santa Cruz	1.		23 14	6 89	4 86	218 38
Shasta .				4.	~	118
Sierra . Siskiyou .						20 3
Solano Sonoma	1		38	21	21	1 6 6
Stanislaus .			23	12 .		31
Sutter . Tehama .			2	10	2	82 7

-	II P.					
County	Day Care Placement Services	Development & Recertification of Day Care	ILP - Services to Young Teens, Adults	Administration/ Community Resource Development	Non-CWS Independent Living Services	Other Clerical Functions
Trinity .				•		12
Tulare			113	267	11	262
Tuolumne .		•	4	9	•	15
Ventura Yolo .		. 1	. 37	_		84 15
Yuba				-	•	22

County	OTI (out of	ICPC (Interstate Compact on	Transfer/Courtesy	Home Study -
Alameda Alpine	town inquiries) 17	Placement) 53	Superv) 16	Non-CWS 3
Amador Butte Calaveras		3 6		. 20
Colusa Contra Costa	23	- 22		12
Del Norte El Dorado Fresno	3	1 11 20		. 4
Glenn Humboldt	2 1	7 12	6 . 4	*****************
Imperial Inyo Kern		. 14 - 17		. 1
Kings Lake Lassen		1		
Los Angeles Madera	11	- 206 -	24	46
Marin Manposa Mendocino		9 1 4	21 . 1	1
Merced Modoc	2 4	-		,
Mono Monterey Napa	. 2	51		1
Nevada Orange	4 14	2 63	66	14 26
Placer Plumas Riverside	· 10	1 81	·	
Sacramento San Benito San Bernardino	. 4 . 6	. 15 . 63	. 14 	36
San Diego San Francisco	8 2	264 74	57 13	88 114 12
San Joaquin San Luis Obispo San Mateo	5 5	9	1 63 3	1 4 12
Santa Barbara Santa Clara	1 10	7 131	15 49	19 2 2
Santa Cruz Shasta Sierra		2 6	10 . 3 .	2
Siskiyou Solano Sonoma	. 1	5 70	15	63
Stanislaus Sutter	1	1	5. 1.	
Tehama	•	5.		

County	OTI (out of town inquiries)	ICPC (interstate Compact on Placement)	Inter-County Work (Inter-County Transfer/Courtesy Superv)	Home Study - Non-CWS
Trinity	•		•	1
Tulare	3	98	6	120
Tuolumne	•	2	•	1
Ventura	7	40	9	14
Yolo	•	4	2	15
Yuba	1	-		

APPENDIX 7i

County Size Breakdown

		FY 00/01
	<u> </u>	Measured Std.
	County	FTEs 3.00
Very Small	Alpine	3.83
	Amador Calaveras	8.57
	Colusa	3.30
	Inyo	2.93
1	Mariposa	4.32
	Modoc	2.25
1	Mono	2.00 5.91
	Plumas San Benito	5.15
	Sierra	2.00
	Trinity	3.15
<u> </u>		
Small	Del Norte	11.01
	El Dorado	23.90
	Glenn	10.47
	Humboldt Lake	26.97 13.83
	Lassen	11.08
	Madera	24.94
	Marin	21.99
	Napa	10.67
	Nevada	12.27
]	Siskiyou	16.29
	Sutter	23.86 16.44
	Tehama Tuolumne	14.59
L	TOOLUTTILE	14.00
Medium	Butte	79.80
	Imperial	36.44
· .	Kings	32.51
	Mendocino	41.88
1	Merced	73.62 50.82
	Monterey Placer	70.30
	San Luis Obispo	66.50
	San Mateo	65.04
	Santa Barbara	54.97
	Santa Cruz	42.02
	Shasta	60.78
1	Solano	61.59 58.56
	Sonoma Ventura	72.79
	Yolo	42.57
	Yuba	32.99
Large	Alameda	322.77
	Contra Costa	198.86 301.36
1	Fresno Kern	261.52
	Los Angeles	3,560.03
	Orange	449.67
1	Riverside	470.39
	Sacramento	524.91
	San Bernardino	513.38 799.00
1	San Diego San Francisco	799.00 174.92
	San Joaquin	128.81
	Santa Clara	258.21
1	Stanislaus	109.06
	Tulare	118.45
	Total	9,419